# DEBT INVESTOR PRESENTATION BUSINESS UPDATE 2017



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# ESB **TEAM**





**Pat FenIon** 

Group Finance Director



**Gerry Tallon** 

Group Treasurer



**Ted Browne** 

Manager -Investor Relations & Credit Rating

## AGENDA



### **ESB Background and Strategy**

**Financial Results** 

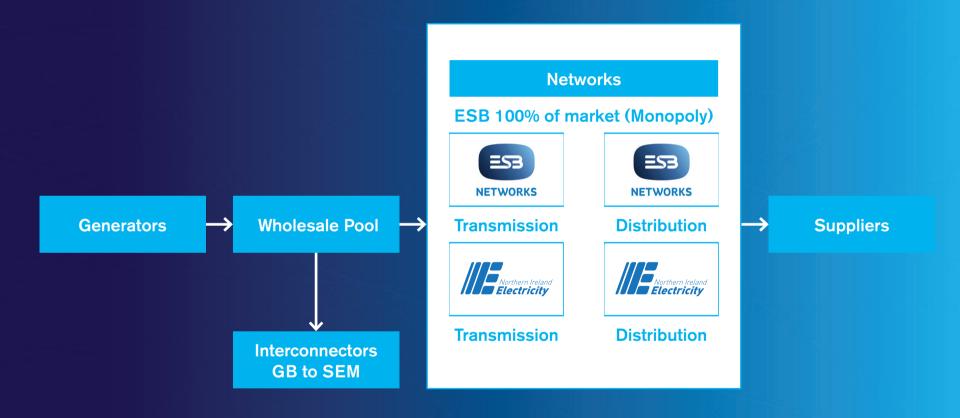
**ESB Business Profile** 

**Funding and Liquidity** 

**Outlook & Summary** 

# ELECTRICITY INDUSTRY STRUCTURE IRELAND ONE SINGLE ELECTRICITY MARKET (SEM) ALL ISLAND











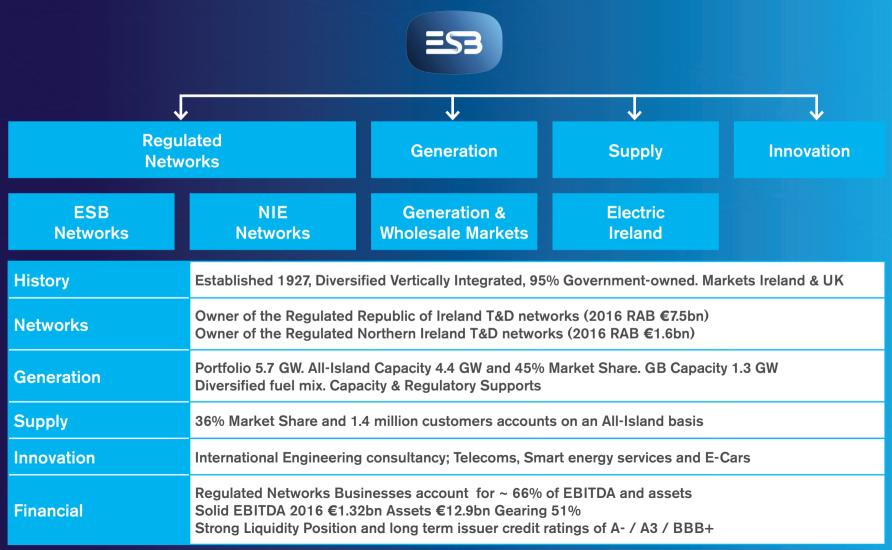






## ESB **OVERVIEW**





## ESB **STRATEGY**



### **Key Points**

- Leading transition to low carbon future
- **Diversified Vertically Integrated Utility**
- **Energy Focus**
- Markets Ireland and Great Britain
- **Investments** 
  - Smart Reliable Networks
  - Low Carbon Energy
- **Prudent Financial Management**



Advanced Networks

Engaged & Agile

Organisation



Generation & Supply **Business of Scale** 



**A Strong** 



Sustainable Innovation



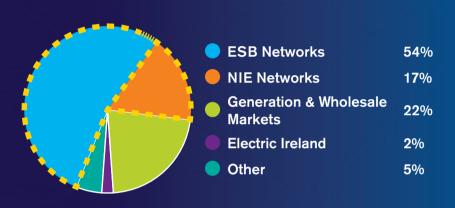


**Transformed Cost Structure** 

# ESB BENEFITS FROM **STABLE BUSINESS PROFILE**



### H1 2017 Assets by Business - €12.9bn



### H1 2017 EBITDA by Business - €673 (€m)



#### Stable Business Profile

- Regulated electricity networks in Ireland account for ~2/3 of EBITDA and Assets supported by established, consistent and transparent regulatory frameworks
- Generation: Diversified fuel mix benefiting from capacity and quasi regulated supports. All Island Market share 45%
- Leading position in supply of electricity, gas and energy services in Ireland with All-Island market share 36%
- Broadly balanced All-Island Generation-Supply position

# AGENDA



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# CONSISTENT FINANCIAL PERFORMANCE



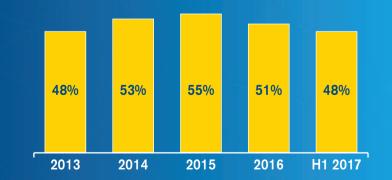












- 1 Before Exceptional items
- 2 Gearing = Net Debt / (Debt + Equity) on IFRS basis

### H1 2017 - HIGHLIGHTS



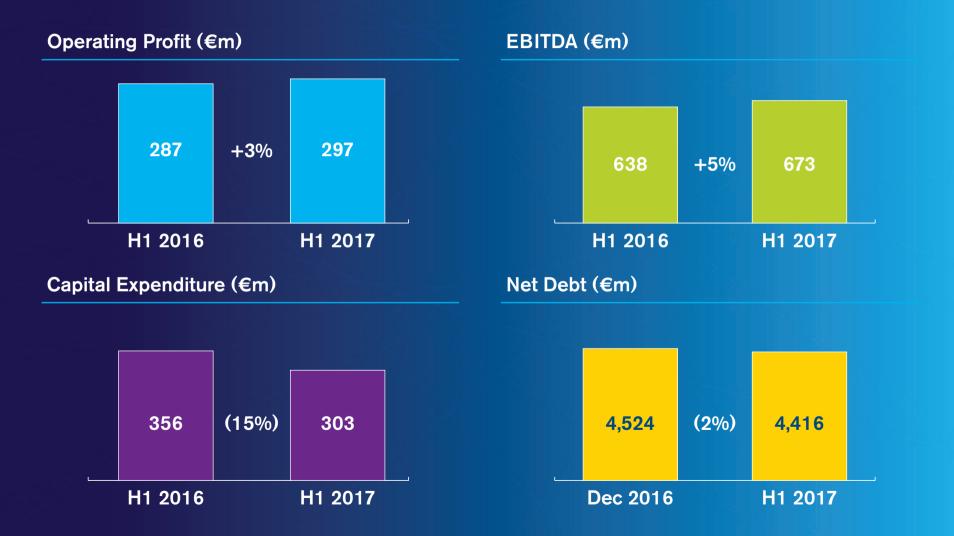
- > Strategy: Diversified Vertically Integrated Utility. Irish & Great Britain Markets
- > Strong operational performance resulted in solid financial performance
  - Sustained solid performance : EBITDA €673 m; Capex €303 m; Gearing 48%
  - Regulated Networks Businesses in Ireland 66% EBITDA and 68% capex in H1 supported by established, consistent and transparent regulatory frameworks

#### > Networks

- ROI: PR4 2016-20 delivery
- NI: NIE Networks
   RP6 (October 2017- March 2024) challenging but satisfactory final revenue determination
- > Generation (GWM) and Supply (Electric Ireland)
  - GWM: Good plant availability. Lower SEM energy margin. Good performance by Carrington plant.
  - Electric Ireland. Good Performance. Competing effectively.
- > Very strong liquidity position €2.3 bn. €500m 12 year Bond issued.
  - Moody's credit rating upgrade to A3. S&P and Fitch long term issuer ratings Aand BBB+ affirmed.

## H1 2017 - KEY FINANCIAL HIGHLIGHTS





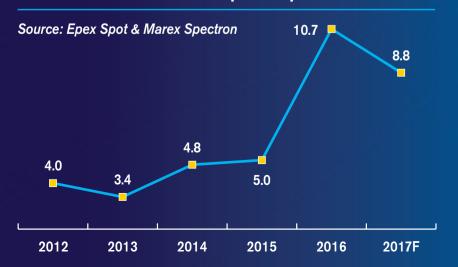
### MACRO ENVIRONMENT



#### **SEM System Demand Growth**



### **GB Base Load Clean Spark Spread**



#### Ireland

- Strong broad based economic growth
- Forecast GDP 2017F 4.5% 2018F 3.6%
- SEM Electricity demand growth
- Irish sovereign rating strengthened
   A+ Stable (S&P) / A Stable (Fitch) /
   A2 Stable (Moody's)

### UK

- Economic growth GDP 2017F 1.5%
- Brexit: Prudent financial management protecting ESB's credit metrics
- UK Electricity
   Tight capacity reserve margins
   Increasing spreads 2016 & 2017

Source: Irish GDP per Central Bank of Ireland UK GDP per Central Bank of England

# NETWORK REGULATION OVERVIEW IN IRELAND



- > Revenue determined by ROI and NI Regulators
  - CRU (Republic of Ireland)
  - Utility Regulator (Northern Ireland)
- > Similar principles as apply in Great Britain
- Regulatory Objectives: Protect customers' interests; while ensuring safe, secure Networks that can fund activities and earn a fair return
- Multi Year Price / Revenue Control Cycles
  - Multi Year Price / Revenue Control Cycles
  - Allowance for Opex
  - Allowance for Capex (Depreciation)
  - Allowed return on Regulated Asset Base (RAB)
  - No Volume Risk. Inflation Adjustment
  - Incentives for Strategic Innovation, customer service and network performance
- Model well established and considered robust by Financiers and Rating Agencies



## ESB NETWORKS



### **Business Description**

- ~ 53% of Group EBITDA and Assets
- Sole owner and operator of the distribution network and sole owner of the transmission network in Republic of Ireland
- Regulated Asset Base (RAB) 2016 €7.5bn
- Strategy: Smart Reliable Networks
- PR4 Revenue determination (2016-20) delivery
- **2017-18 Focus:** PR4 delivery



Estimated RAB value end 2020 (in 2014 money) per CRU published PR4 revenue determination

# NETWORKS PR4 (2016-2020) REVENUE DETERMINATION SUMMARY



- ESB Networks ~ 53% of Group EBITDA & Assets
- Regulatory model unchanged from PR3. Focus on delivery

	PR4 Determination published by CRU	
Overall Revenue	€5.3bn (real, 2014)	
WACC (pre-tax, real)	4.95%	
Net Capex	€2.8 bn (real, 2014)	
RAB Projected	€8.7 bn (real, 2014)	

<sup>1</sup> WACC pre tax real calculated real pre tax cost of debt and real pre tax cost of equity

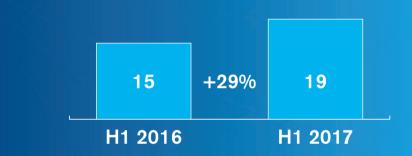
# NORTHERN IRELAND ELECTRICITY (NIE) NETWORKS



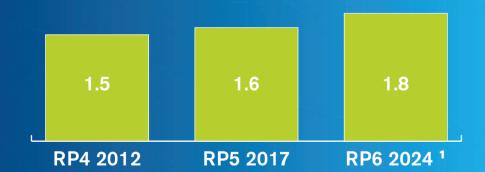
### **Business Description**

- ~13% of Group EBITDA and 17% Assets
- Sole owner of the distribution and transmission networks in Northern Ireland
- Regulated Asset Base 2016 €1.6bn
- Strategy: Smart Reliable Networks
- RP6 (Oct 2017 Mar 2024)
   Challenging but satisfactory final revenue determination published June 2017
- 2017-18 Focus: RP6 Implementation





### RAB (€b)



Estimated RP6 RAB value 2024 (in 2016 money) per UR published RP6 revenue determination

# NIE NETWORKS RP6 SUMMARY FINAL DETERMINATION (RP6 FD)



- ~13% Group EBITDA. RP6 FD (Oct 2017 March 2024) published 30 June 2017.
- Challenging but satisfactory. Focus on operating within RP6 allowances.

	RP6 Final Determination Oct 2017 - March 2024 <sup>1</sup>	RP5 Apr 2012 - Sept 2017
Overall Revenue Total	€1.9bn (real, 2016) €293m p.a. (real, 2016)	€1.6bn €289m p.a.
WACC (vanilla, real)	3.2%	4.1%
Net Capex	€0.8bn (real, 2016) €118m p.a. (real, 2016)	€0.7bn €120m p.a.
Operating Allowances	€0.5bn (real, 2016) €77m p.a. (real, 2016)	€0.45bn €81m p.a.
RAB Projected	€1.8bn (real, 2016)	€1.6bn

<sup>1</sup> RP6 Final Determination based on UR published RP6 revenue determination

# NIE NETWORKS RP6: WACC



RP6 WACC 3.2% vanilla real (3.8% real pre-tax) for RP6 compared to 4.1% RP5 allowed

WACC	NIE RP5	NIE RP6 Final Determination	Key Points
Cost of Debt pre tax	3.1%	1.63%	Note 1
Cost of Equity post tax	5.0%	4.45%	Note 2
Gearing	45%	45%	
Vanilla WACC (Debt pre tax and Equity post tax)	4.1%	3.2%	

- Note 1: RP6 FD cost of debt. Embedded cost of debt allowed. New cost of debt adjustment mechanism in line with market rate prevailing for iBoxx BBB corporate index at time of issue
- Note 2: Asset beta in line with UK DNOs for RIIO ED1

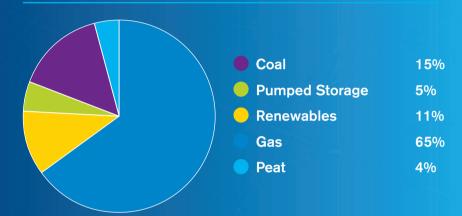
## GENERATION & WHOLESALE MARKETS



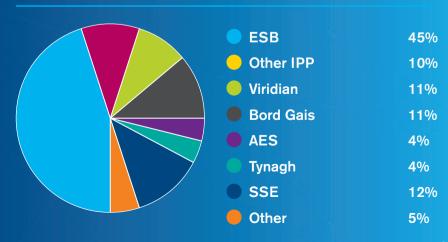
#### **Business Description**

- ~ 30% of Group EBITDA & 22% Assets
- 5.7 GW: 4.4 GW All-Island and 1.3 GW in GB
- Strategy: Low Carbon energy
- All-Island SEM market share 45% by volume
- Diversified fuel mix: gas, coal, peat, hydro & wind
- Carrington CCGT performing well
- Profitable. H1 2017 operating profit €87m
- SEM portfolio benefits from capacity & quasi regulatory supports
- Investment focused on low carbon renewables
- 2017-18 Focus:
  - Integrated Single Electricity Market (I-SEM)
  - Renewable Investment
  - Continued good plant availability

#### 2016 Installed Capacity by Fuel Type



### **SEM Generation Market Share (MWh)**



# INTEGRATED SINGLE ELECTRICITY MARKET TRANSITION



#### I-SEM

- EU Internal Energy Market rules compliance
   & changes how ancillary services rewarded to support more renewables
- CRU target implementation from May 2018
- Expected that:
  - Energy trading more closely aligned with EU
  - Capacity payments remain, but expected to be lower and awarded on different basis (auction Dec 2017 for May 2018 to Sept 2019)
  - Ancillary services revenue cap increased.
     Cap €235m 2020 from €75m 2016
- Significant energy margin expected to continue from capacity payments and quasi regulated supports
- More margin at risk. ESB portfolio mix advantageous. Will take number of years to evolve

### **Broad Indicative Changes**

SEM	I-SEM		
Energy Payments  Mandatory centralised	Energy Payments  Centralised market		
pool with ex-post pricing	with day ahead, intra- day and balancing markets		
Capacity Payments	Capacity Payments		
Availability based	Competitive auction		
Regulatory Supports	Regulatory Supports		
Ancillary Services	Ancillary Services		

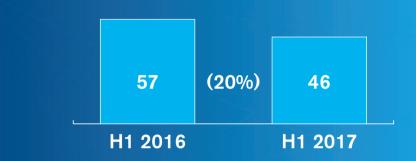
## **ELECTRIC IRELAND**



#### **Highlights**

- ~7% of Group EBITDA
- Strategy: Empowered, Informed Customer
  - Competitive Offerings
  - Excellent Customer Service
  - New and Innovative products
- H1 2017: Good performance. Lower profits reflecting price reduction June 2016
- Market share 36%
- NI Residential market entry progressing well GB Supply residential market entry as long term growth opportunity
- 2017-18 Focus: Customer service, value and market share at appropriate margins

### Operating Profit (€m)



### **SEM Retail Market Share (MWh)**



# **ESB INNOVATION**



### Focused on Developing New Business Opportunities

ESB	ESB	ecars and	Smart Energy	Novus
International	Telecoms	eheat	Services	Modus
<ul> <li>Multi-disciplinary engineering, strategy and Operations and Maintenance consultancy business</li> <li>40 years in operation Internationally</li> </ul>	<ul> <li>Owns fibre-         optic network         and network of         independent         mobile-phone         towers</li> <li>Fibre to the         Building Joint         Venture with         Vodafone         (SIRO)</li> </ul>	<ul> <li>National electric vehicle charging infrastructure</li> <li>Services in electro mobility sector internationally</li> </ul>	Energy     management     services to large     energy users     in Ireland and     Great Britain	Clean-Tech fund     Invests in renewable energy and energy efficiency sectors

### **Division Financials**

	2016 %
EBITDA	< 1%

## AGENDA



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**Financial Results** 

**ESB Business Profile** 

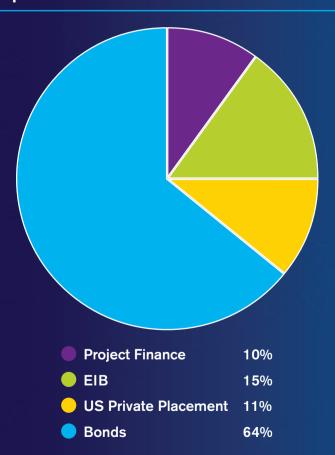
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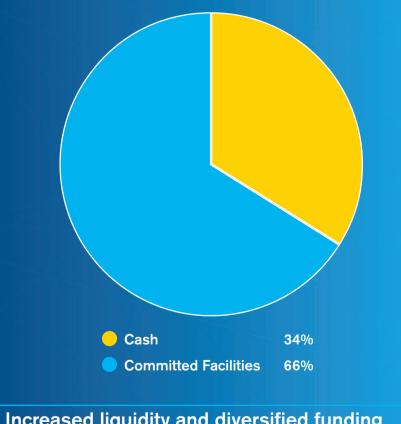
# ESB GROUP DEBT **OVERVIEW**



### **Group Debt 30 June 2017 - €5.2 bn**



### Available Liquidity - €2.3 bn

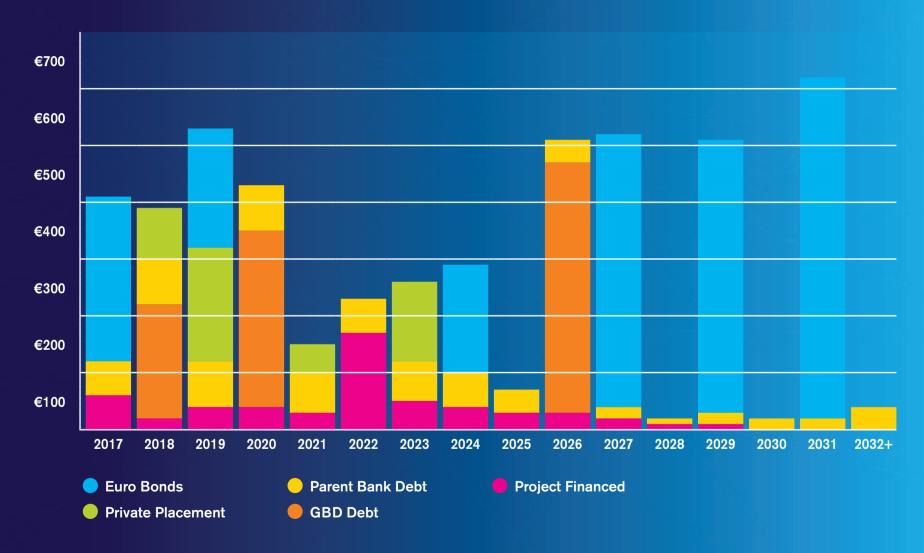


Increased liquidity and diversified funding

€500m bond issued early 2017 - 12 years 1.75%

# REPAYMENT PROFILE 30 JUNE 2017





Profile manageable. €2.3bn existing liquidity and EBITDA ~ €1.3bn pa.

# DIVIDEND POLICY & PENSIONS



Dividend Policy	Dividend Policy agreed in 2013 with Irish Government (95% Shareholder)
	Target dividend pay-out ratio of 40% of normalised profits after tax by 2017 and thereafter
	Irish Government agreed that sustaining a minimum BBB+ Credit Rating is key ESB policy objective
Pensions	ESB DB Pension Scheme does not have a deficit on an ongoing actuarial basis at end 2016 following the actuarial review

# ESB **CREDIT RATINGS**



	EMTN Programme Rating	Long Term Rating	Rating Updated
<b>S&amp;P Global</b> Ratings	A-	A-	Affirmed May 2017
Moody's INVESTORS SERVICE	А3	А3	Upgraded September 2017
<b>Fitch</b> Ratings	A-	BBB+	Affirmed August 2017

## AGENDA



**ESB Background and Strategy** 

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### OUTLOOK **2017 - 2018**



- > Continued growth in Irish macro economy and SEM electricity demand expected
- > Networks
  - ROI: PR4 2016-20 delivery
  - NI: NIE Networks implement RP6
- > Generation
  - Integrated Single Electricity Market (I-SEM) preparations
  - Low carbon renewable investment
  - Maintain plant availability
- > Electric Ireland
  - Continued focus on customer service, value and market share at appropriate margins
- > Ongoing focus on maintaining financial strength

### SUMMARY



- > Leading Irish diversified & vertically integrated utility. 95% Irish Government owned
  - Markets Ireland and Great Britain
  - Operating across electricity market: Generation, Transmission, Distribution and Supply
  - Owns Transmission & Distribution Networks in ROI and NI. Regulated RAB 2016 €9.1bn
  - All Island Market: 45% Share of Generation & 36% Share of Supply.
     1.4m customer accounts
  - Generation: 5.7 GW. Diversified fuel mix. Capacity and Regulatory supports
- Stable Business Profile: Regulated networks businesses in Ireland account for ~66% EBITDA and Assets supported by established, consistent & transparent regulatory frameworks
- Consistently Solid Financial Performance
  - Consistently Strong EBITDA (H12017: €673m Assets €12.9bn Gearing 48%)
  - Very strong liquidity position of €2.3bn end June 2017
  - Improved EMTN programme credit ratings of A- / A3 / A- and long term issuer credit rating of A- / A3 / BBB+

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